

DRAFT MINUTES: *Subject to change prior to approval by Authority or Committee at its next regular meeting*

**MINUTES OF THE 133rd MEETING OF THE
CONVENTION CENTER AUTHORITY OF THE
METROPOLITAN GOVERNMENT OF NASHVILLE &
DAVIDSON COUNTY**

The 133rd meeting of the Convention Center Authority of the Metropolitan Government of Nashville and Davidson County (CCA) was held on March 6, 2025 at 9:00 a.m. in the Administrative Conference Room of the Administrative Offices at the Music City Center, Nashville, Tennessee.

AUTHORITY MEMBERS PRESENT: Norah Buikstra, Robert Davidson, Tracy Hardin, Christina Temple (Designee for Tre Hargett), Barrett Hobbs, Rachel Offutt (Designee for David Lillard), John Dunn (Designee for Jason Mumpower), Dee Patel, Seema Prasad, and Betsy Wills

AUTHORITY MEMBERS NOT PRESENT: Alfred Degrafinreid II, and Vonda McDaniel

OTHERS PRESENT: Charles Starks, Kelli Donahoe, Heidi Runion, Brian Ivey, Heather Jensen, Jasmine Quattlebaum, Barbara Solari, Charles Robert Bone, Sam Jackson, Tom Turner, Don Twining, and Robyn Rick

Chair Norah Buikstra opened the meeting for business at 9:01 a.m. and stated that a quorum was present.

ACTION: Appeal of Decisions from the Convention Center Authority of the Metropolitan Government of Nashville and Davidson County – Pursuant to the provisions of § 2.68.030 of the Metropolitan Code of Laws, please take notice that decisions of the Convention Center Authority may be appealed if and to the extent applicable to the Chancery Court of Davidson County for review under a common law writ of certiorari. These appeals must be filed within sixty days after entry of a final decision by the Authority. Any person or

other entity considering an appeal should consult with private legal counsel to ensure that any such appeals are timely and that all procedural requirements are met.

The next regularly scheduled meeting will be Thursday, April 3, 2025 at 9:00 a.m. Chair Norah Buikstra announced.

Chair Norah Buikstra read the Mission Statement of the Music City Center (Attachment #1).

There were no public comment requests received for this meeting (Attachment #1).

ACTION: Betsy Wills made a motion to approve the 132nd Meeting Minutes of January 9, 2025. The motion was seconded by Seema Prasad and approved unanimously by the Authority.

Charles Starks and Charles Robert Bone introduced Sam Jackson and gave an update on the transition to Sam as the lead attorney with Spencer Fane. Charles Starks and the CCA thanked Charles Robert Bone for his years of service to the CCA.

Finance and Audit Committee Chair Robert Davidson gave a report on the committee meeting on March 3, 2025. He reported on the submissions that were received for the auditor RFP and on the presentations given to the committee by Kraft CPAs, PLLC and Crosslin, PLLC. (Attachment #2) He said the committee's recommendation to the full board was to select Crosslin, PLLC. There was discussion.

ACTION: Robert Davidson made a motion accepting the recommendation of the Finance & Audit Committee and selecting Crosslin, PLLC for the auditing services of the Music City Center for the next three years with a one-time option to extend for an additional two years. The motion was seconded by Barrett Hobbs and approved unanimously by the Authority.

Tom Turner with the Downtown Partnership gave a presentation on the work that the Partnership has been doing with the Clean & Safe program and Walk of Fame Park by using the investment of the CCA. (Attachment #1) There was discussion.

Charles Starks noted that the board had previously been sent updates on the Metro MOU spending and that we are continuing to gather more information. (Attachment #3 and #4) He then reviewed monthly statistics including hotel data and tax collections (Attachment #1), and there was discussion.

Charles Starks mentioned a question that was brought up about musicians parking downtown and reported on the information he was able to obtain and there was discussion.

With no additional business, the Authority unanimously moved to adjourn at 10:19 a.m.

Respectfully submitted,

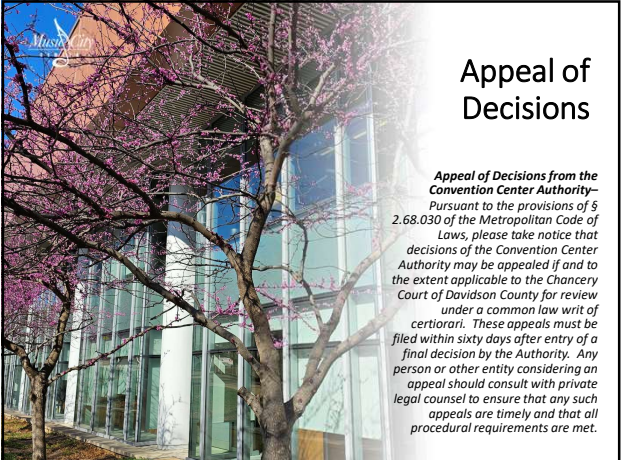
Charles L. Starks
President & CEO
Convention Center Authority

Approved:

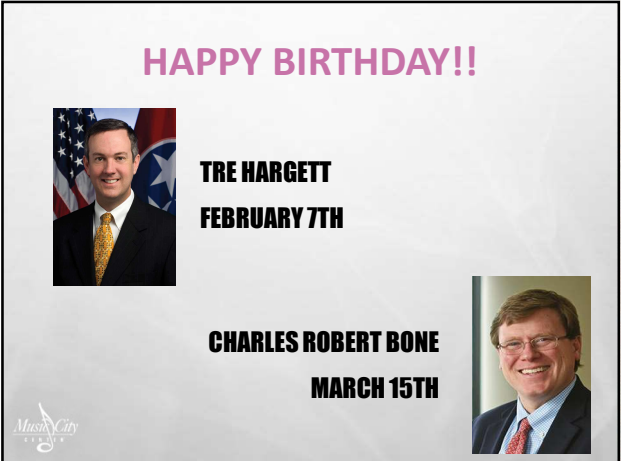
Norah Buikstra, Chair
CCA 133rd Meeting Minutes
of March 6, 2025



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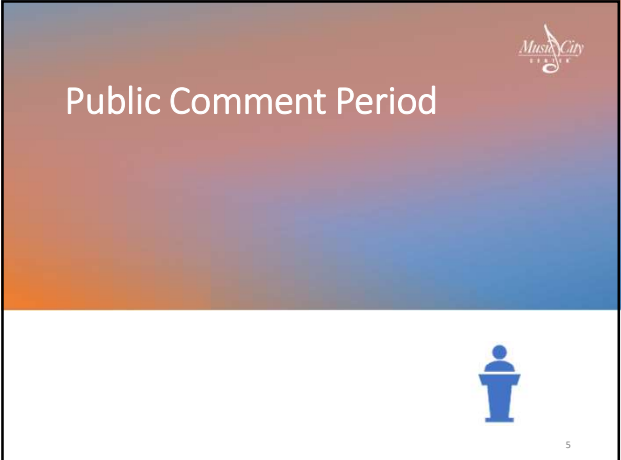
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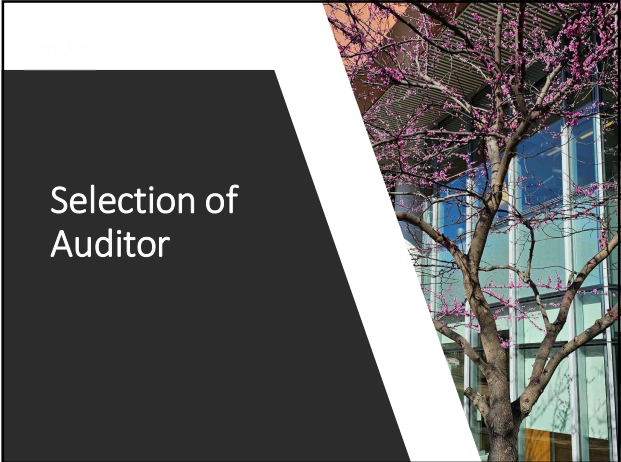
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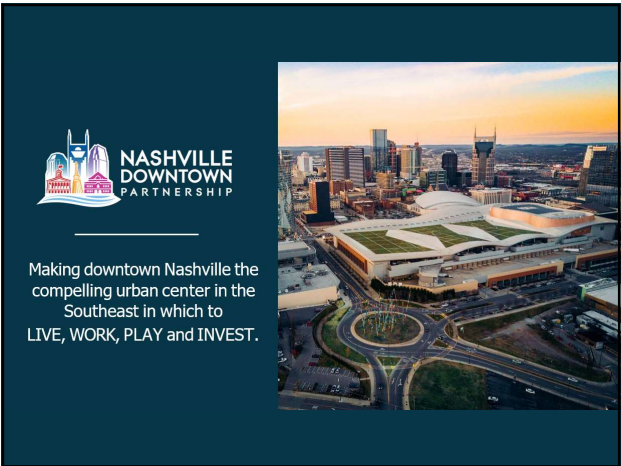
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Clean & Safe Plus 24 - 25	
Expanded Cleaning Footprint	\$581,172
Focused Safety Services	399,389
Targeted Guest Hospitality	196,714
CBID Participation	569,000
Maintain Outreach & Housing	189,897
Strategic Services	163,828
	<hr/>
	\$2,100,000

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	12-Month Spending	
	Jul 24 – Dec 24	Jan 25 – Jun 25
Expanded Cleaning Footprint	\$313,933	\$267,239
Focused Safety Services	186,098	213,291
Targeted Guest Hospitality	91,660	105,054
CBID Participation	284,500	284,500
Maintain Outreach & Housing	120,817	69,080
Strategic Services	-	163,828
	<hr/>	<hr/>
	\$997,008	\$1,102,992

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2025 Staffing Levels



CCA Cleaning	8.1 FTE
CBID Contribution	3.1 FTE
Total Cleaning	11.2 FTE

CCA Safety	9.2 FTE
CBID Contribution	4.0 FTE
Total Safety	13.2 FTE





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2025 Right Of Way Landscaping

- 3.1 miles of ROW Landscaping
- Addition of Broadway Bridge Planters
- Over 41k plants to be installed in 2025
- Continue to partner with Metro on downtown trees
- 2025 summer seasonal install early May







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2024 Outreach

Outreach Team:
Street outreach
Case management services

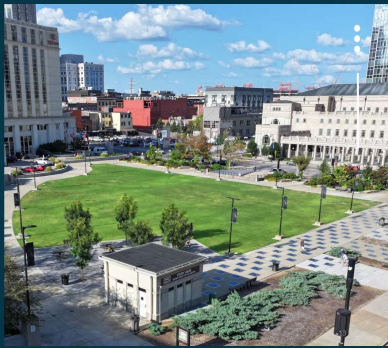
2024 Impact:

- 4,847 Outreach Contacts
- 54 Total Coordinated Entry Assists
- 32 Clients Housed
- 20 Active clients
- 2 Clients have exited from C.E.



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Walk of Fame Park



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2024 Top Post-MCC Locations



1. Bridgestone Arena
2. 5th +Broadway
3. Country Music Hall of Fame
4. Omni Hotel
5. Legend's Corner
6. Hilton Nashville Downtown
7. Music City Walk of Fame Park
8. Ryman Auditorium
9. Dierk's Bentley's Whiskey Row
10. Embassy Suites
11. Hotel Nashville
12. Tootsies Orchid Lounge
13. Riverfront Park
14. Four Seasons Hotel And Resort
15. Rippy's Honky Tonk



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February 2024	March 2024	May 2024	August 2024	September 2024	October 2024	November - December 2024	January - March 2025	April - December 2025
Limited Staffing Begins	Metro Parks Approves	Overnight Security Begins	Metro Purchasing Approves	Cleaning Services Begin	Park Host Presence Begins Landscaping Projects Begin	Community Stakeholder Meeting Lighting Study Begins	Lighting Install Begins Partnerships with Area Partners	Passive/Active Programming Begins Continued Programming

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Clean, Safe, Active & Attractive
Walk of Fame Park

Non-Capital Expense

	Jan 24 –Dec 24	Jan 25 –Dec 25
Activations	\$4,274	\$183,000
Park Hosts	155,538	347,778
Clean & Safe, Management	89,176	224,811
Landscaping/Maintenance	448	65,992
Supplies	3,238	59,966
	<u>\$252,674</u>	<u>\$881,547</u>



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Clean, Safe, Active & Attractive
Walk of Fame Park

Capital Expense

	Jan 24 –Dec 24	Jan 25 –Dec 25
Lighting	\$114,450	\$28,612
Landscaping	44,532	76,000
Other		250,000
Total	<u>\$158,982</u>	<u>\$354,612</u>



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Walk of Fame Park
Capital Improvements



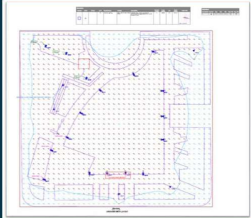
BEFORE

AFTER



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Walk of Fame Park
Capital Improvements: Lighting Study



Upgrades on the way!

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Clean, Safe, Active & Attractive
Walk of Fame Park

	Jan 24 –Dec 24	Jan 25 –Dec 25
Non-Capital Expense	\$252,674	\$821,581
Capital Expense	158,982	354,612
	<u>\$411,656</u>	<u>\$1,176,193</u>
Unused Funds	\$1,388,344	\$212,151



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Clean is Safe, Safe is
Active & Attractive

"How safe have you guys felt in Nashville?" asks
FOX 17 News' Amanda Chin.

"10 out of 10. As soon as we entered the city,
everything felt more safe. Everyone was driving
more safely, the streets looked clean," said Natalie
Broussard and Sufyan Jarushi. They were visiting
from New Orleans a day after the attack.



Ryan Travis

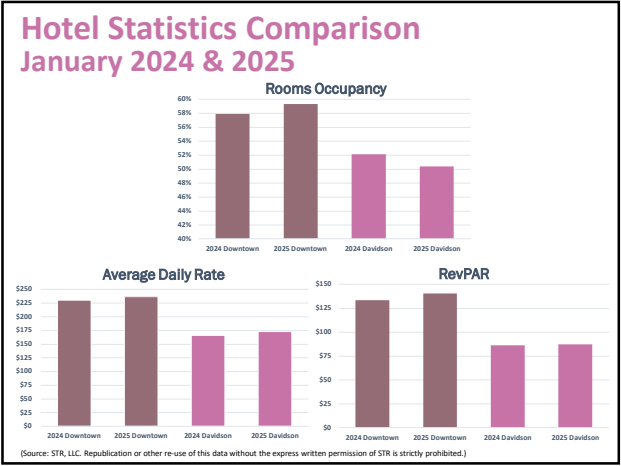
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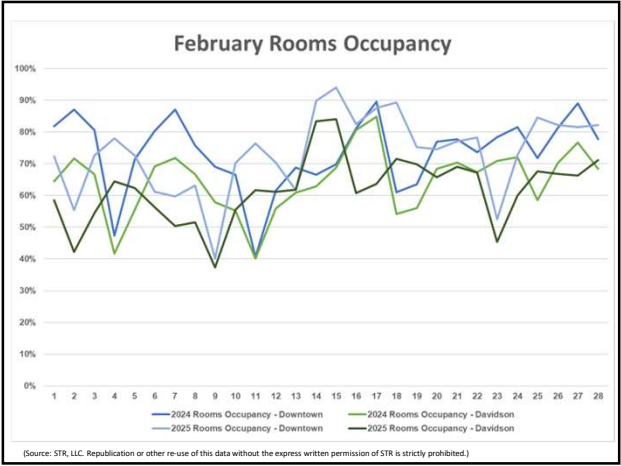
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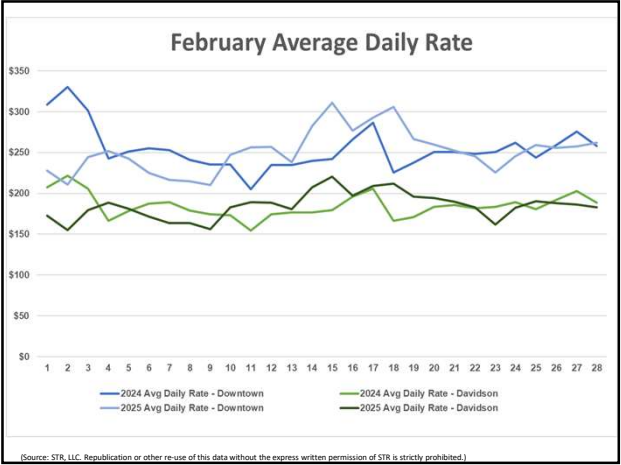
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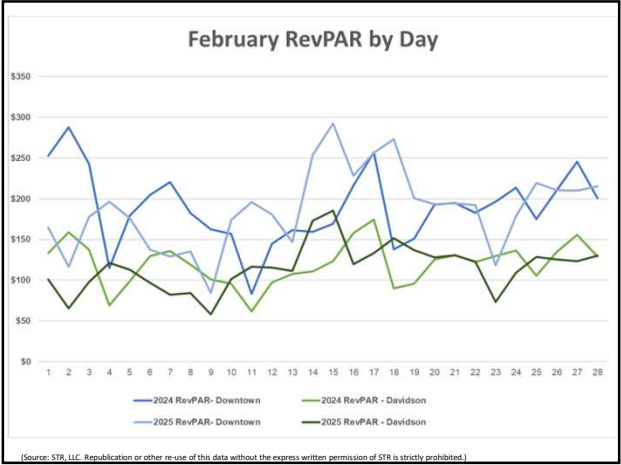
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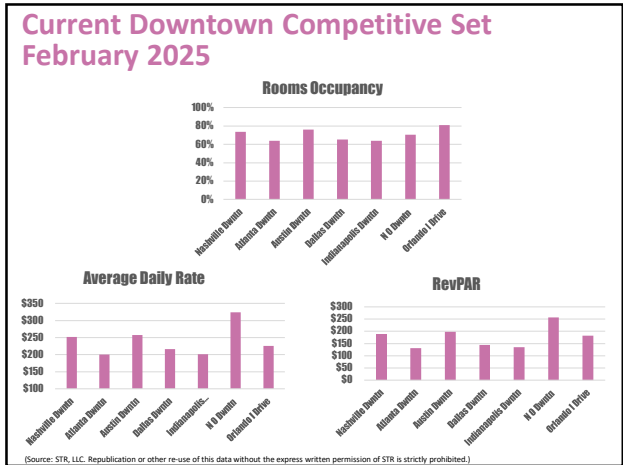
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MCC/Tourism Tax Collections

thru December 2024
(excludes TDZ)

	2/5 of 5% Occupancy Tax	Net 1% Occupancy Tax	\$2 Room Tax	Contracted Vehicle Tax	Rental Vehicle Tax	Campus Tax	Total	Variance to FY 24-25
July	\$3,550,745	\$1,588,630	\$1,721,646	\$355,794	\$258,113	\$1,762,862	\$9,237,790	-16.00%
August	\$3,726,401	\$1,683,301	\$1,803,233	\$354,172	\$244,400	\$1,676,546	\$9,488,055	4.98%
September	\$4,176,543	\$1,897,886	\$1,833,788	\$400,302	\$241,655	\$2,142,864	\$10,693,039	5.01%
October	\$4,701,031	\$2,140,786	\$1,957,023	\$162,458	\$276,180	\$2,535,404	\$11,781,882	4.40%
November	\$3,205,279	\$1,417,767	\$1,558,388	\$112,254	\$212,746	\$1,672,946	\$8,179,379	0.52%
December	\$2,543,303	\$1,065,371	\$1,353,477	\$293,598	\$187,217	\$1,122,665	\$6,565,629	-0.19%
January							\$0	-100.00%
February							\$0	-100.00%
March							\$0	-100.00%
April							\$0	-100.00%
May							\$0	-100.00%
June							\$0	-100.00%
YTD Total	\$21,903,302	\$9,802,740	\$10,227,554	\$1,678,578	\$1,420,311	\$10,913,290	\$55,945,775	-4.48%

All numbers subject to change by CCA Auditors

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MCC/Tourism Tax Collections

MCC Portion of December 2024 Tourism Tax Collections

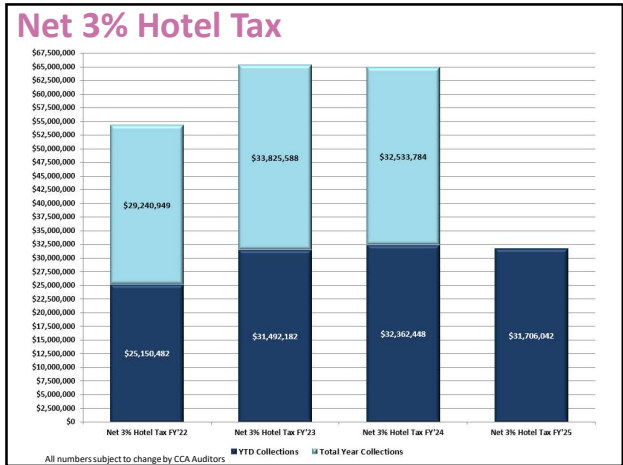
	FY2023	FY2024	FY2025	Variance
2/5 of 5% Occupancy Tax	\$2,995,174	\$2,598,804	\$2,543,303	-2.14%
Net 1% Occupancy Tax	\$1,284,864	\$1,067,282	\$1,065,371	-0.18%
\$2 Room Tax	\$1,440,628	\$1,321,460	\$1,353,477	2.42%
Contracted Vehicle	\$216,076	\$243,370	\$293,598	20.64%
Rental Vehicle	\$192,625	\$195,865	\$187,217	-4.42%
Campus Sales Tax	\$1,183,854	\$1,151,249	\$1,122,665	-2.48%
TDZ Sales Tax Increment	\$0	\$0	\$0	0.00%
Total Tax Collections	\$7,313,220	\$6,578,029	\$6,565,630	-0.19%

MCC Portion of Year-to-Date Tourism Tax Collections

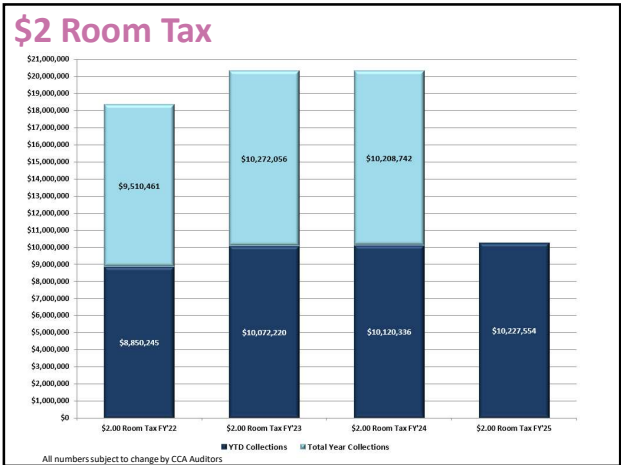
	FY2023	FY2024	FY2025	Variance
2/5 of 5% Occupancy Tax	\$21,658,574	\$22,344,341	\$21,903,302	-1.97%
Net 1% Occupancy Tax	\$9,833,608	\$10,018,107	\$9,802,740	-2.15%
\$2 Room Tax	\$10,072,220	\$10,120,335	\$10,227,554	1.06%
Contracted Vehicle	\$1,776,222	\$1,980,956	\$1,678,578	-15.26%
Rental Vehicle	\$1,344,956	\$1,428,550	\$1,420,311	-0.58%
Campus Sales Tax	\$10,248,434	\$10,325,783	\$10,913,290	5.69%
TDZ Sales Tax Increment	\$54,901,700	\$95,865,807	\$102,668,603	7.10%
Total YTD Tax Collections	\$109,835,714	\$152,083,879	\$158,614,378	4.29%

All numbers subject to change by CCA Auditors

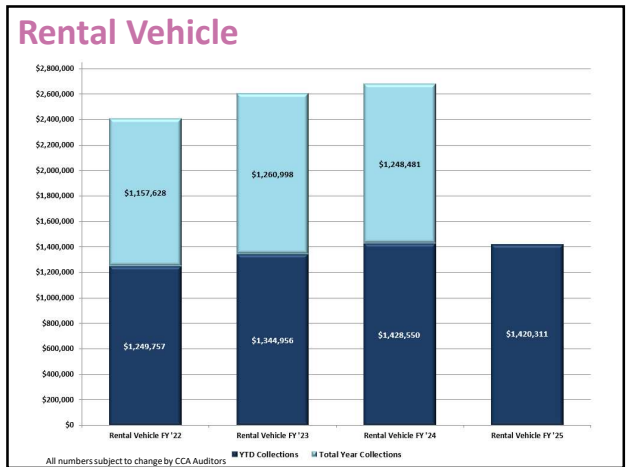
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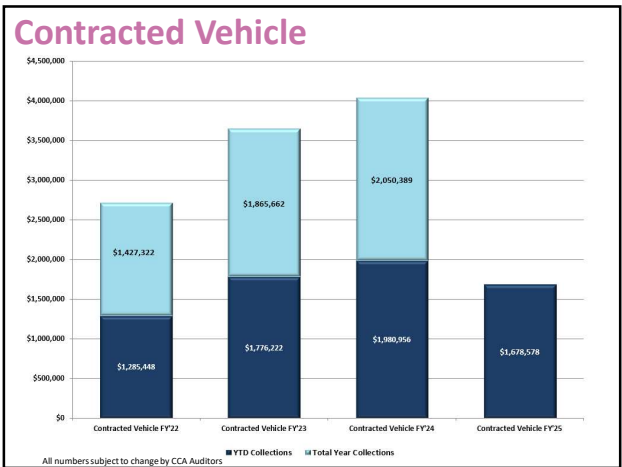
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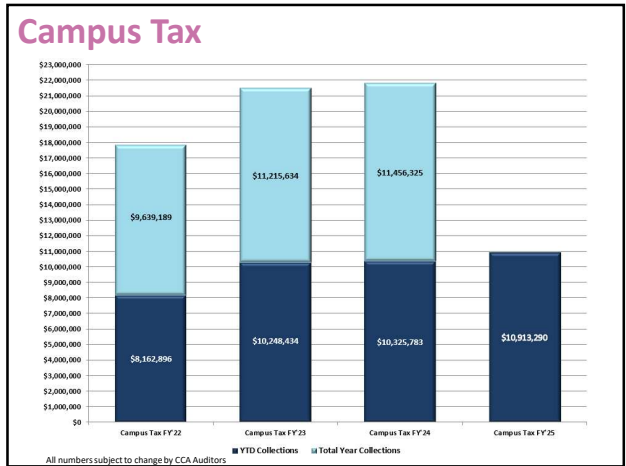
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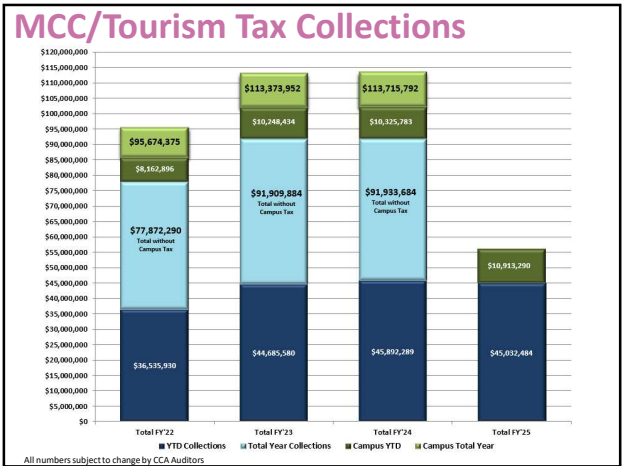
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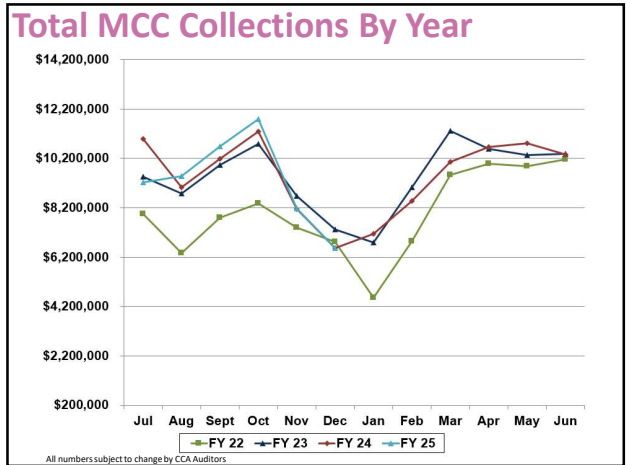
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January Events

- 4 Events
- 26,453 Attendees
- \$71,063,653 Direct Economic Impact

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RFP Intent to Award Summary Sheet for the Music City Center

RFP: *Auditing Services for the Music City Center*

Selected Vendor:

Crosslin, PLLC

Compensation and Cost:

	Yr. 1	Yr. 2	Yr.3	Yr.4	Yr.5
Financial Statement Audit	\$53,000.00	\$55,500.00	\$57,500.00	\$59,500.00	\$61,500.00
Employee Savings Trust	\$12,500.00	\$12,750.00	\$13,000.00	\$13,250.00	\$13,500.00

Hourly Rate for Audit Work

Outside RFP Scope	Yr. 1	Yr. 2	Yr.3	Yr.4	Yr.5
Staff Associate	\$95.00	\$95.00	\$98.00	\$98.00	\$100.00
Senior Associate	\$120.00	\$120.00	\$124.00	\$124.00	\$130.00
Manager	\$160.00	\$160.00	\$165.00	\$165.00	\$170.00
Senior Manager	\$185.00	\$185.00	\$190.00	\$190.00	\$195.00
Partner	\$280.00	\$280.00	\$288.00	\$288.00	\$295.00

Hourly Rate for Advisory

Services Outside RFP Scope	Yr. 1	Yr. 2	Yr.3	Yr.4	Yr.5
Staff Associate	\$104.00	\$110.00	\$116.00	\$123.00	\$130.00
Senior Associate	\$120.00	\$127.00	\$134.00	\$142.00	\$150.00
Manager	\$172.00	\$182.00	\$192.00	\$203.00	\$215.00
Senior Manager	\$188.00	\$199.00	\$210.00	\$222.00	\$235.00
Partner	\$280.00	\$296.00	\$313.00	\$331.00	\$350.00

Schedule of Hourly

Rates/Standard Billing Rates	MCC Rate
Principal	\$280.00
Director	\$200.00
Senior Manager	\$188.00
Manager	\$172.00
Supervisor	\$144.00
Senior Manager	\$120.00
Advanced Team Member	\$104.00
Team Member	\$92.00

In addition to the above, include a schedule of hourly rates by staff level by year that would be billed for any additional services that might be requested within the scope of the contract although not specifically addressed in this RFP. The hourly rate should also include all estimated out-of-pocket expense.

Hourly rates by staff level by year for any additional services that might be requested within the scope of the contract although not specifically addressed in the RFP would be billed at the same rates listed above.

Term:

Three (3) year term

With two (2) one year options to renew

DBE participation:

Thomason Financial Resources (WBE)

SPD - Pelmore & Dobbs PC (MBE)

Other Vendors that Submitted Bids:

CLA

KraftCPA

UHY

Public Safety & Special Events – FY25 funding update As of December 2024

Metro Nashville Police Department

Funding is used for overtime and one-time expenses associated with the Entertainment District Initiative, which provides expanded security resources to the Central Precinct, and downtown Special Events (which include Nissan Stadium).

We currently project the total MNPD FY25 SE and EDI SPF Budget of \$13,600,000 will be spent by 6/30/25.

Below you will find our Entertainment District Initiative and Special Events associated statistical data/metrics for FY25 through December 31, 2024. These are crime statistics that are related to the initiatives specifically:

FY23-24 & FY24-25 MNPD SE SPFs Expense and Statistics Comparison Report			
7/1/23 - 12/31/23 & 7/1/24 - 12/31/24			
Fund #30359			
UCR Part I Incidents			
Category	Part I Victims 7/1/23 - 12/31/23	Part I Victims 7/1/24 - 12/31/24	
Homicide	0	0	
Rape	17	8	
Robbery	35	33	
Aggravated Assault	118	109	
Burglary	22	15	
Larceny	657	666	
Motor Vehicle Theft	47	33	
Total	896	864	
Adult Arrests			
Arrest Level	Adult Arrests 7/1/23-12/31/23	Adult Arrests 7/1/24-12/31/24	
Felony	71	126	
Misdemeanor	521	592	
Misdemeanor Citation	119	164	
Total	711	882	
Motor Vehicle Stops			
Result of Stop	Motor Vehicle Stops 7/1/23 -12/31/23	Motor Vehicle Stops 7/1/24 -12/31/24	
Driver Arrested	31	29	
Driver Cited	271	287	
Driver Warned	357	366	
Total	659	682	
Additional counts for the time period of Jul-Dec 2023:		Additional counts for the time period of Jul-Dec 2024:	
2,695 Dispatched Calls for Service		2,780 Dispatched Calls for Service	
2,178 Incident Reports (Includes Unfounded)		2,211 Incident Reports (Includes Unfounded)	

Description	FY24 Budget	FY24 Actual Expenses Through 12/31/23	FY25 Budget	FY25 Actual Expenses & Unpaid OT and Fringe Estimate Through 12/31/24		
OT and Fringe	11,389,800	6,388,634	13,231,450	7,074,399		
Non-Salary*	300,200	253,895	368,550	0		
Total Budget**	11,690,000	6,642,529	13,600,000	7,074,399		
Total OT Hours	151,500	88,757	154,100	82,053		
*Non-Salary Budget has been earmarked and will be fully expended through the FY25 YE						
** Total Budget will be fully expended through the FY25 YE						

Please see Central Precinct Overview – 2024 for further details on initiatives conducted over the course of the year.

Metro Nashville Fire Department

The Nashville Fire Department (NFD) provides a comprehensive response to special events and needs within the Entertainment District. The efforts are funded with an allocation of \$2,320,000 for overtime in Fiscal Year 2025, primarily to ensure proper staffing and operations during high-traffic times, especially on weekends.

- The NFD maintains a flexible, responsive staffing model to address fluctuating demands, particularly during high-traffic times like weekends and special events
- Staffing relies heavily on overtime to maintain readiness and meet the growing demand for medical and fire services in the Entertainment District.
- The Fire Marshal's Office plays a vital role in ensuring compliance with fire and life safety standards, offering both inspections and education.

The NFD's focus on overtime staffing, specialized med carts, fire suppression resources, and hazardous materials responses ensures public safety during the high-energy environment of the Entertainment District.

NFD Operations & Staffing for Special Events

NFD strategically deploys resources across various divisions to ensure swift responses and safety during large-scale events, which often draw large crowds to the Entertainment District. NFD adjusts staffing to match the specific needs of these events.

- UTVs (Utility Task Vehicles): Specially equipped for medical, fire, and hazmat response, UTVs allow for rapid access to crowded areas.
- Fire Inspectors & Investigators: Deployed for fire code compliance, ensuring safety during special events.
- Overtime Hours and Utilization (2024)

By December 31, 2024, NFD utilized a total of 27,080.5 overtime hours, amounting to \$1,987,071.83 in costs, primarily for First Responders and Fire Inspectors. NFD has exhausted its Convention Center Funding for FY25 in responding to requests from district stakeholders to increase engagement and coverage, as well as rising overall demand. For the remaining months, the initiative will be reduced and/or supplemented with General Funds.

Emergency Medical Services (EMS) Operations

- **Med Carts:** NFD operated 5 Med Carts, each staffed with 1 Paramedic and 1 AEMT on overtime. These carts are designed to navigate the dense downtown area and provide immediate medical care. They responded to 1,122 calls during 2024.
- **Medical Calls in the Entertainment District:** NFD responded to 1,695 medical calls in the district, with 1,123 patients transported by ambulance. There was a 48% increase in medical calls between 2023 and 2024 due to extended coverage (Thursday-Sunday).

Breakdown of Patient Complaints

Common issues that led to medical responses included:

- Alcohol Intoxication (461 responses)
- Falls (212 responses)
- Traumatic Injuries (172 responses)
- Dizziness/Fainting (130 responses)

For each complaint, transport to emergency care was provided as needed, with the largest percentage being alcohol intoxication.

Fire Operations Division

NFD's Fire Operations Division played a crucial role in incident management and safety:

- 3 Fire Carts were staffed with 2 Fire Suppression personnel on overtime, especially on weekends and for special events.
- Fire Carts responded to 960 incidents, using UTVs for faster access and reducing congestion for larger apparatus.

Special Operations Division

Special Operations collaborates with the Fire and EMS Divisions to address more complex incidents, offering expertise in:

- Hazmat response (chemical/radiological monitoring)
- Rescue operations (high/low angle, vehicle extrication, water rescue)
- Specialized equipment for various hazardous conditions, including UTVs and boats.

Fire Marshal's Office

The Fire Marshal's Office ensures fire and life safety in the district, including compliance with fire codes and crowd management. The efforts focus on a variety of activities:

- Inspections: From life safety and fire suppression systems to new construction and pyrotechnic displays.

- Citations & Education: Issued 120 citations and conducted 38 crowd management education sessions.

The Fire Marshal's Office also provided critical inspections for:

- Special Events: Ensuring safety during large gatherings.
- Beer Board/License Compliance: Performing inspections related to alcohol-related permits and licenses
- Citations Issued: 120
- Court/Deposition/Disposition: 90
- EDI Assemblies Education: 38 sessions
- Inspections: 159 for Life Safety, 117 for New Construction, 69 for Fire Alarm/Suppression Systems, and others

Metro Nashville Department of Emergency Communications

The Department of Emergency Communications (DEC) received \$65,500 in Fiscal Year 2025 for overtime restricted to Special Events in the CBID (Central Business District) footprint. DEC strategically staffs these special events with radio dispatch personnel to provide the communication component to our public safety partners operating within the entertainment district.

Through November 30, 2024, DEC utilized radio dispatchers for Special Events in the Entertainment District totaling 1,084 overtime hours totaling \$66,506.65. However, DEC only allocated cost to align with the budgeted funding amount of \$65,500. As special events happen, the communication component will continue to be provided, and additional cost will continue to incur over the remainder of the fiscal year. Currently, those additional cost have not received funding from the Convention Center Authority and will be funded within the Metro General Fund.

A schedule of cost by month is listed below:

Month	Hours	Labor Cost
July	268.77	\$ 17,173.87
August	243.58	\$ 15,141.95
September	226.38	\$ 13,383.12
October	202.30	\$ 12,286.87
November	142.82	\$ 8,248.38

A summary of cost by event is listed below:

Summary of Event Cost	
Bridgestone Arena	\$ 20,270.54
Entertainment District Initiatives (Mass Traffic)	\$ 30,492.91
Various CBID footprint events	\$ 14,736.55
Total	\$ 65,500.00

Note: Depending on the event, event size, and scope, there could be a significant amount of overlap between the categories listed above. For example: Independence Day (July 4th) celebration could have cost that fall within multiple categories.

Beer Board

The Beer Board received an allotment of \$116K to cover OT costs of Beer Board inspectors taking part in Entertainment District Initiatives and Special Events.

Of the \$116K allotted for this fiscal year, the Beer Board has used \$37,000 on OT.

As the spring “season” increases in activity, the Beer Board is reviewing its funding projection for the remainder of the year.

Davidson County Sheriff’s Office

Davidson County Sheriff’s Office (DCSO) received \$580,800 in Fiscal Year 2025 for overtime associated with operating the Mobile Booking Unit serving downtown and the Entertainment District. DCSO staffs the Mobile Booking unit with officers and functions to provide booking in a central, onsite location. This greatly assists with MNPd officer utilization, as police officers are able to turn over arrestees to the unit for expedited processing, rather than transporting arrestees to the Downtown Detention Center. This unit allows officers to spend more time policing, rather than in downtown booking.

July through December 2024, the Mobile Booking Unit processed 1,015 arrestees in the downtown area, saving MNPd officers thousands of hours transporting to the Downtown Detention Center for processing. The Unit is operational Wednesday through Saturday, 4:30 PM to 2 AM, as well as any additional hours as needed for special events or upon request from MNPd.

As of December 31, 2024, DCSO has expended \$258,995 in overtime associated with the operation of the Mobile Booking Unit servicing the Downtown Entertainment District. We anticipate that all funds will be utilized for the purpose of servicing the Downtown Entertainment District by the end of FY25.

NDOT

Safety and Events OT and one-time equipment

NDOT was allocated \$290,000 for overtime and needs associated with safety and special events in the CBID. This overtime can include set-up and break-down of bike racks and other equipment to manage crowds, emergency support as needed from MNPd or MNFD for the right-of-way, and additional enforcement as needed for the right-of-way.

Through December 2024, NDOT expended \$22,228 through 377 overtime hours. Continued set-up of meridian barriers by NDOT, along with the number of planned springtime and early summer events and enforcement activities, NDOT expects to expend the funding by the end of the fiscal year, ending June 30, 2025.

Barriers and Retractable Bollard Design

NDOT received \$2.5M for meridian barriers and design phases / initial construction for retractable bollards. Note that written communications to CCA upon proposal included the comments that after design phases completed, NDOT would return to the total anticipated costs.

A meaningful concern is degree of utility relocation required. Since our last update in the spring, we have researched and plan to move forward with a shallow mount bollard system, which we believe will eliminate the need for any large scale utility relocation. We will know more following the survey under the design effort outlined below.

Program to-date spent: \$328,609 includes purchase and receipt of 16 Meridian barriers, 2 deployment trailers and 40 removal bollard covers. An order for additional Meridian barriers and deployment trailers has been placed at an estimated cost of \$198,539. Once received, the additional barriers will allow the Metro Nashville team (MNPd+NDOT) to secure more streets and intersections.

Currently being finalized: Design Services for the Broadway Retractable Bollard Project = \$136,350.00 to 30% plans. 30% design will take 4-6 months to complete. Another \$150,000 will be required to get to 100% plans / final design.

At final design, we will begin using the balance for construction starting at our highest priority intersection identified by MNPd. We will also return to CCA to discuss final costs for the remainder of the project, given utility relocations, etc.

Should CCA not opt to fund this work into further phases, we will revisit via Metro's annual Capital Spending Plan allocations against metrowide priorities. We believe that this will be a slower approach to the project, but hopefully one in which the safety and security goals can be achieved over time. In the meantime, the Meridian barriers would be used for special events.

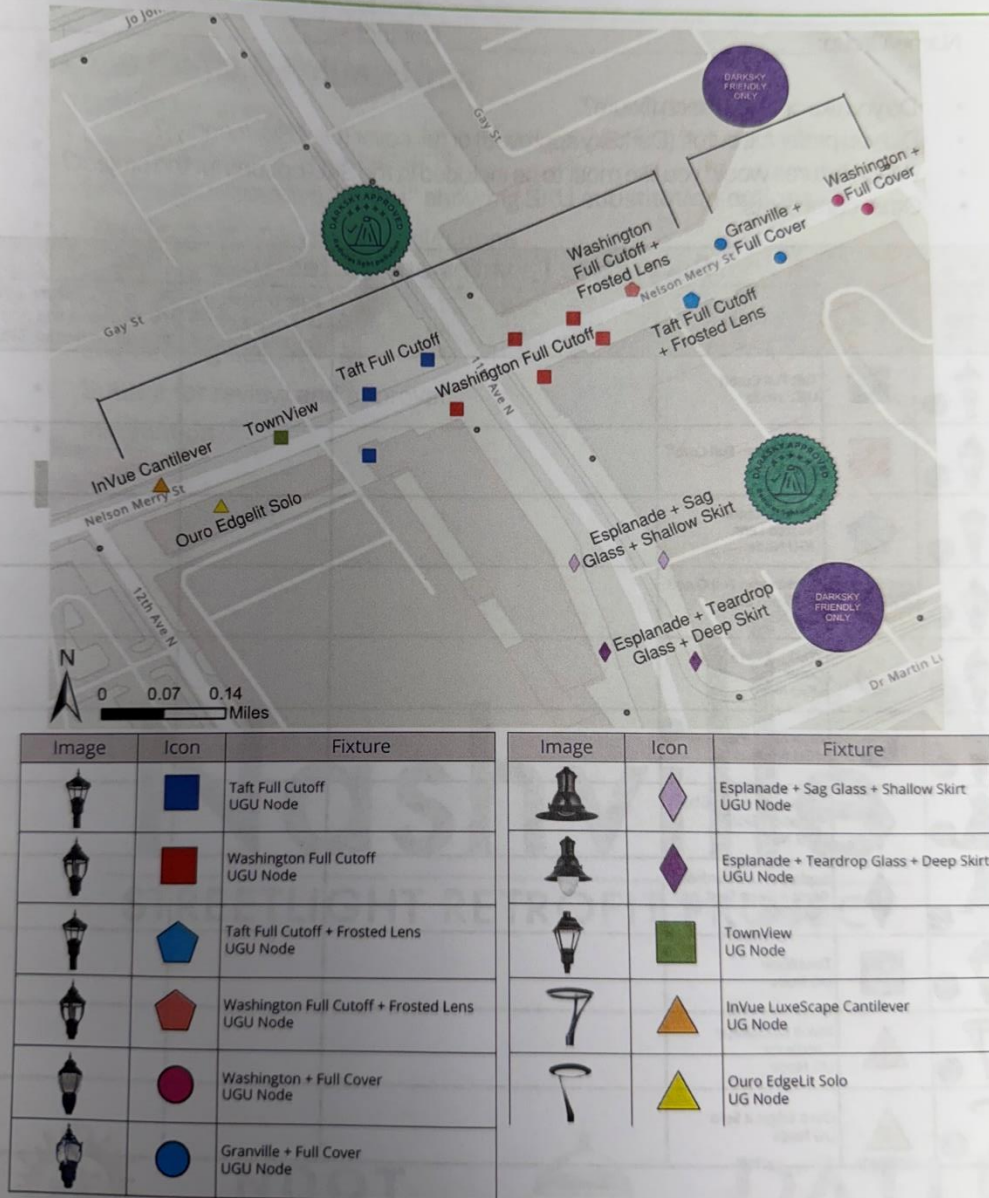
Downtown Lighting Improvements

NES and Metro partners are moving forward with the LED lighting network retrofit. This process has involved collaboration with a diverse group of stakeholders, including the Downtown Partnership, to select decorative LED light fixtures that will replace the current high-pressure sodium fixtures.

During this coordination, NES, with support from the Path Company, deployed a series of demonstration LED fixtures to match both existing and proposed decorative styles. As part of this effort, the number of fixture variations was consolidated from 10 to 6, improving maintenance efficiency and streamlining future replacements by NES. A map of location of demonstration follows.

The next step in the process is to determine the placement of different fixture styles. In some cases, such as the standard decorative post-top fixtures along Demonbreun Street, the retrofit will be relatively straightforward. The installation of the new LED fixtures is expected to begin within the next few months and no later than July as well as additional lights for downtown based on input from NDOT, MNPd, and NDP.

DECORATIVES: Mockup Fixture Legend



NDOT



PATH
INFRASTRUCTURE SOLUTIONS
DELIVERED

METROPOLITAN NASHVILLE POLICE DEPARTMENT

CENTRAL PRECINCT OVERVIEW

***2024 CRIMINALITY, STAFFING &
HOLISTIC ENGAGEMENT EFFORTS***



2024 CENTRAL UCR PART 1 CRIME OVERVIEW

As of 12-31-2024, Central Precinct's UCR Part 1 Crimes, to include UCR Violent Crimes and UCR Property Crimes, are all favorably showing minor year-to-date decreases compared to 2023, to include:

5.4% decrease in all UCR Part 1 Crimes (191 fewer incidents in 2024)

5.2% decrease in UCR Violent Crimes (37 fewer incidents in 2024)

5.4% decrease in UCR Property Crimes (154 fewer incidents in 2024)

The only individual UCR Part 1 Crimes showing notable increases are Aggravated Assaults DV and Shopliftings. Aggravated Assaults DV are showing a 64.7% increase with 56 incidents year-to-date in 2024 compared to only 34 in 2023, and Shopliftings are showing a 42.9% increase with 360 incidents year-to-date in 2024 compared to only 252 in 2023. ***However, the Organized Retail Crimes (ORC) Section, which was implemented in September 2024 after the success of the ORC Initiative, has been making impactful gains, reducing the countywide Shopliftings from 51.6% to 32.1% in recent months and making 1,265 associated arrests, to include 434 felony charges and 1,460 misdemeanor charges over eight months of initiative and sectional operations.***

2024 ENTERTAINMENT DISTRICT OVERVIEW

As of 12-31-2024, the Entertainment District within Central District is commendably showing moderate decreases in its UCR Part 1 Crimes, to include notable reductions in both UCR Violent Crimes and UCR Property Crimes:

8.0% decrease in all UCR Part 1 Crimes (138 fewer incidents in 2024)

11.0% decrease in UCR Violent Crimes (33 fewer incidents in 2024)

7.4% decrease in UCR Property Crimes (105 fewer incidents in 2024)

In service to Proactive Precision and crime reduction, there has been an effective 18.0% increase in arrests in the Entertainment District with 1,708 Arrests having been made year-to-date.

There was also a minor 0.2% decrease in Calls For Services with 100 fewer calls year-to-date in 2024.

The moderate comprehensive decreases in UCR Part 1 Crimes in Central Precinct can be wholly attributed to the moderate comprehensive decreases in UCR Part 1 Crimes in the Entertainment District, and it is a true testament to the effectiveness of the Entertainment District Unit (EDU) that despite the heightened activity within the Entertainment District and the exorbitant number of concerts, events, and crowds that there has nevertheless been year-to-date crime reductions.

CENTRAL PRECINCT STAFFING OVERVIEW

Overseen by Commander Rickey Bearden, Central Precinct is comprised of three (3) principal components, a Patrol Section, a Community Engagement Section, and the Entertainment District Unit (EDU).

The Patrol Section is comprised of three (3) Details, whose personnel include:

3 Lieutenants, 15 Sergeants, and 40 Officers

The Community Engagement Section is comprised of two (2) Quality of Life Teams, a Community Coordinator, and a Crime Prevention Officer (CPO) whose personnel include:

3 Sergeants and 12 Officers

The Entertainment District Unit (EDU) personnel include:

1 Lieutenant, 5 Sergeants, and 30 Officers

Comprehensively, this totals 109 sworn personnel.

As of December 2024, there are only two (2) sworn personnel vacancies (1 Patrol Officer and 1 EDU Officer), which equates to only 1.8%. ***By the 2025 Rebid, there are projected to be zero vacancies in Patrol throughout all eight (8) respective precincts.***

MTA BUS STOP HOLISTIC PROTECTION & PROACTIVE PRECISION

WeGo Public Transit facilitates the economic growth and prosperity of Davidson County and its citizens. Nashville MTA offers the city and surrounding counties an array of transportation solutions, to include commuter rail connections, express buses, vanpools and carpools. Consequently, one of the MNPd's principal goals is to protect the MTA Bus Station at 400 Dr. M.L.K. Jr. Boulevard through comprehensive, innovative, and versatile measures in accordance with its three pillars of Organizational Excellence, Community Engagement, and Precision Policing.

To that end, in the last 25 weeks of operations at the MTA Bus Station (as of 12-29-2024), 77 Arrests have been made, to include 32 Felony charges and 124 Misdemeanor charges. Moreover, in the 1,034 Detective Hours spent at the location, they also made 28 Drug Seizures, recovering 134.9 Grams of Marijuana, 35 Grams of Fentanyl, 22 Grams of Cocaine, 11.3 Grams of Methamphetamine, 28 Pills, 3 Other Drugs, and 6 Firearms.

SAFEGUARDING ACTIONS & COLLABORATIONS

The MNPd is taking myriad and versatile safeguarding actions and measures to bolster protection, reduce crime, and increase quality of life for both transit goers in particular and our community in general. Precision Policing operations and collaborative partnerships are being undertaken at the Central Precinct MTA Terminal, to include:

- 1) Central Precinct is operating overt initiatives from Monday through Friday from 1300 hours to 1730 hours. The Central B-Bike Unit is responsible for conducting Precision Policing efforts. Prior to the initiative hours, the Unit will also conduct warrant sweeps for those responsible for Theft offenses. Thefts are the most common UCR Crime at the MTA Terminal, and this dually addresses Organized Retail Crime (OCR), as well.
- 2) Central Precinct's Quality of Life Team and Partners in Care Clinician are being utilized in a heightened capacity to provide wraparound services for any individual experiencing episodes of mental illness.
- 3) Commander Rickey Bearden coordination with the MTA leadership resulted in support and collaboration of management and security, which allows the MNPd to best enforce their code of contact.
- 4) In collaboration with the Downtown Partnership, who are assessing environmental concerns, MNPd leadership recommended identified enhancements, to include better lighting, improved security measures for unarmed security, and bolstered coordination with Capitol police to have a highly visible presence during crime peak hours (the hours of which being determined by temporal analysis).

CENTRAL PRECINCT'S

COMMUNITY ENGAGEMENT EFFORTS

Korean Veterans Boulevard / 1st Avenue South through 6th Avenue South

Displaced citizens have overtaken the benches that were placed on this stretch of Korean Veterans Boulevard.

The Nashville Department of Transportation advised the MNPd that one bench from each post will be removed and replaced with large art structures to discourage individuals from sitting for a long period of time.

Gay Street and 1st Avenue North (One Public Square Park)

Historically, this location has not been an area where displaced citizens elected to reside. Earlier in 2024, the nonprofit organization People Loving Nashville was granted a permit to host weekly events at this location. Since beginning their outreach efforts, Central Precinct has

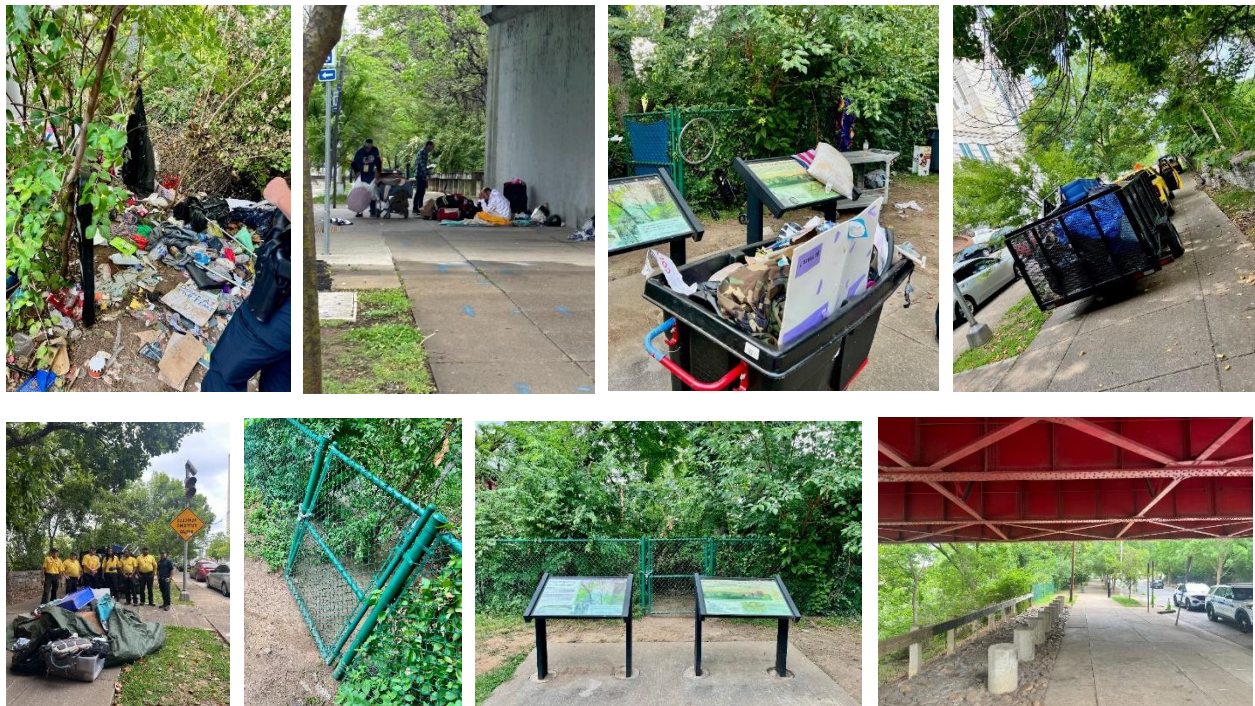
experienced an influx of displaced citizens residing in this area. This is also the location where two tourists went down a hazardous embankment, resulting in one loss of life.

Commander Bearden has requested to Councilman Kupin that the city purchase fencing for this stretch of 1st Avenue North to prevent future individuals from tumbling down this embankment.

People Loving Nashville's permit should be withdrawn from this location. Central Precinct sworn personnel recommended this event be moved to the Mission, Room In The Inn, or at 180 Anthes (the city's largest encampment). This would allow their team to continue to effectively provide services to displaced citizens and consequently diminish the number of displaced citizens residing at Riverfront and One Public Square Park.

Central Precinct has compared data for this area prior to this event occurring, and the number of Calls For Service, violent incidents, and sexual assaults *has more than doubled*. One of these sexual assaults involved an 11-year-old child being grabbed inappropriately by a displaced citizen.

Central Precinct sworn personnel recently teamed with the Downtown Partnership Clean Services to remove abandoned property and conduct beautification efforts on Gay Street. *Over two (2) tons of property was removed*, which took several trucks and trailers full of waste.



Broadway

Broadway has always been an area where displaced citizens congregated in hopes of monetary aid from the millions of tourists who visit this location annually. The infrastructure of

the sidewalks allows them to sit on a 3- to 4-foot curb and panhandle. Many of these citizens display vulgar signs in hopes of gaining attention and receiving monetary payments.

Commander Bearden recommends a “No panhandling” ordinance and/or TCA within the Entertainment District to discourage this type of behavior. This would allow citizens and tourists alike to visit the downtown corridor without the fear of being harassed.

Each week, Central Precinct sworn personnel team with the Office of Homeless Services (OHS) to conduct early-morning outreach efforts within the Entertainment District.

180 Anthes Drive (Old Tent City)

Central Precinct sworn personnel assist the Salvation Army with food service and resources on Monday, Tuesday, and Thursday every week.

This encampment continues to see railroad incidents, which includes crashes, trespassing, property damage, major injury, and loss of life.

Central Precinct and Special Investigations Division (SID) sworn personnel have hosted multiple resource fairs to assist individuals with their addiction issues, mental-health needs, and pathways to housing.

Central Precinct sworn personnel have found multiple illegal structures that have been built on Metro Parks property at this location.

Structures within this encampment not only pose a structural safety concern but the activity that occurs within (narcotics, violence, harboring criminals and juveniles, prostitution, and sexual assaults) are very concerning. Central Precinct recently worked closely with Metro Parks to have two buildings near the railroad tracks demolished because of these instances. Central Precinct is currently in discussion with Codes, Parks, Metro Legal, and OHS to develop a plan for the demolition of the newly formed structures.



Fort Nashborough / Riverfront Park

These areas are being negatively impacted from the People Loving Nashville outreach event. This event has encouraged citizens to drop off items to these individuals, which continues to encourage them to stay and reside at these locations.

Before the outreach event began in February, Central Precinct conducted a cleanup of this area and were able to set six (6) individuals residing at this location on their path to housing in addition to partnering with Metro Parks Maintenance to remove all of the abandoned items left behind. Central Precinct received numerous ‘thank you’ messages from citizens and businesses, as well as District Attorney Glenn Funk. Unfortunately, due to the influx of individuals staying in this area, they are once again in poor condition.



Central Precinct’s Precision Policing Efforts

Central B Bikes have been focusing their efforts at WeGo Bus Terminal, Korean Veterans Boulevard, Hermitage Avenue, and Lafayette Avenue in hopes of interrupting Violent Crimes and Property Crimes. With just a one-month span of time alone, the Unit has produced the following:

Arrests	88
Warrants Served	96
Felony Charges Obtained	16
Misdemeanor Charges Obtained	70
Narcotics	
Cocaine	31 grams
Fentanyl	5 grams
Meth	4 grams
Ecstasy	4 grams
Marijuana	89 grams

Original sexual assault from 08-01-2024 at 0330 hours

Today, Special Victims Division (SVD) Detectives are seeking charges for Attempted Homicide, Especially Aggravated Robbery, Attempted Aggravated Rape, and Aggravated Kidnapping. ADA Macy Pesavento is being briefed on the incidents. The suspect has refused an interview and requested legal counsel. Detectives have processed the crime scenes, spoken with witnesses, and conducted a lineup with positive identification for the first victim. The suspect was identified by witnesses, who saw him fleeing the scene on the second attack. The suspect is a registered sex offender who was released from a facility in Hardeman County on 07-31-2024. Below is a brief synopsis of the two cases that were just hours apart.

8th Avenue South & Gleaves Street: 23-year-old female victim

A 23-year-old female who works downtown was walking home from work. As she passed by Gleaves Street from 8th Avenue South around 0310 hours, the suspect (an unknown male black wearing a white tank top and gray sweatpants with a crown or teardrop tattoo under his right eye) followed and rushed towards her. The suspect pushed her towards an alleyway, where he held her at knifepoint, making sexual threats. The victim was able to think fast and get herself out of the situation, where she ran to her residence. The victim was unharmed and did not require medical assistance.

1055 Pine Street (Pine Street Flats)

A female victim was in the hallway of her apartment complex when she was approached by a male black that eventually hit her in the head twice with a baseball bat. Witnesses chased the suspect, and he was taken into custody by Central Precinct officers. It was confirmed that the suspect also took the victim's phone.

Rep John Lewis Way and Lea: 10-67/50

The victim had just gotten of work, at which time she was in her vehicle. A male white wearing a green shirt opened her door, exposed himself, and grabbed the victim by the head as if

it was an attempt to make the victim to perform oral sex on the suspect. The victim backed her vehicle up in an attempt to flee, at which time the suspect left.

Second attack afternoon of 08-04-2024

5th at Broadway

The victim went to the bathroom. When she went inside, she only saw females. When she came out of the stall, there was a male white wearing a green shirt, standing in the bathroom. The victim attempted to get around the suspect, at which time the suspect grabbed the victim by the hair. The suspect then banged the victim's head against the wall, and the victim eventually went to the floor. During this time, the victim was fighting and screaming. The suspect told the victim to be quiet and tried to take off the victim's pants. At some point, security and the victim's husband entered the restroom. The victim's husband started hitting the suspect. The suspect fled and was chased by security. The suspect was placed into custody by MNPd sworn personnel who were working EDI. A show-up was done for both incidents, and both victims made a positive identification on the suspect. The suspect was transported to HQ and refused to give an interview.

Public Square Juvenile Sexual Assault

On 08-11-2024 at approximately 1714 hours, Officer Ferrari was assigned to direct patrols in and around the Entertainment District, focusing on subjects with outstanding warrants and the suspect of the 67PJ that occurred on 08-10-2024 at 1 Public Square. During roll call and via text, EDU sworn personnel were provided photos of the suspect. Officer Ferrari was patrolling around Ronald Reagan and Peabody Street and observed the subject—later identified as Matthew Harber—in the area. Officer Ferrari called for an additional unit, and once the unit arrived, they took the suspect into custody. Youth Services was notified based on the prior email and the alert. Officer Ferrari transported Harber to headquarters to be interviewed and subsequently booked Harber in at DCSO.

Union Street & 6th Avenue North (Shooting)

In total, Central Precinct had three (3) suspects in police custody who were actively interviewed at Headquarters. The victim stated that he was hooked on crack cocaine, and he used to purchase narcotics from these individuals. He stated that they approached him and followed him from the bus station, and he was in fear for his safety. It is unknown if he owed them money or if they were trying to sell him narcotics. He acknowledged that he pulled out a box cutter in self-defense and stated that they pulled out a handgun and shot him. To paraphrase: there was an argument between known parties that might have a nexus to narcotic sales. During the argument, the victim was shot and is in stable condition at the hospital. All of the parties who were involved are in police custody, and we do not believe that there is a risk to the public. This is an isolated event between known individuals.

CENTRAL PRECINCT SUMMATION

In all of its crime-reduction measures and quality-of-life improvements, the Central Precinct and the Entertainment District Unit relied on its three foundational tenets of Organizational Excellence, Community Engagement, and Precision Policing in conjunction with innovative elements to take progressive action to reduce regressive criminality in the Entertainment District.

Going forward into 2025, the Department will strive for Constant Innovation to reduce criminality and shore up any deficiencies in its ongoing endeavor to protect our community. Through the Department's foundational tenets and the implementation of these principles, the MNPd will strive to decrease crime, increase transparency, and bolster our invaluable ties to our safeguarded community.